

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

5 October 1978

MEMORANDUM FOR: Director of Central Intelligence
THROUGH : Director, National Foreign Assessment Center
FROM : Richard Lehman
National Intelligence Officer for Warning
SUBJECT : NIO/Warning and the SecDef

1. Action Requested: That you approve the recommendation contained in Paragraph 6.

2. Background: At my first working group meeting this morning, we were informed that Harold Brown will very probably raise the subject of I&W organization with you at your meeting tomorrow. I am trying to get confirmation of this, but have not yet succeeded.

3. With regard to your concern that Admiral Murphy's office not be part of the I&W organization, I believe this is sorted out to your satisfaction. My understanding with Murphy's representative is that he should take part only when issues with major resource implications are discussed, should that situation arise. He specifically wants no part of substance.

4. The SecDef supposedly will, however, speak strongly in favor of attaching my job to Frank Carlucci's office or your own as a special assistant rather than keeping it in NFAC as an NIO. His arguments are:

- Insufficient visibility for such an important function;
- Too much identification with "CIA";
- The need for a truly national focus at a very senior level under you.

I have argued in return that the present location is better for the handling of substantive matters and that the job can be handled in a "national" way

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as you have set it up. The consensus among the other members of the working group is that they could live with either arrangement, but they agree that the job must be as "national" as possible and that the symbolism is important.

5. I told the OSD representative that if the SecDef did plan to raise this, I thought it was better to get it settled as soon as possible, whatever the decision.

6. Recommendation: Other equities in your relationship with the SecDef aside, I would recommend on balance that you hold the line. As you know, my original recommendation was the other way, so I have some sympathy for the OSD arguments. On the other hand, we have started down this track and I am sure that Bob Bowie would much prefer the present course.

Richard Lehman